Table II – Costs for first 3 months of operation			
Item	Month		
Estimated business income (use			
TAM and SAM for help with	Month 1	Month 2	Month 3
projections)			
Costs			
Manager/owner salary	\$	\$	\$
Other wages and salaries	\$	\$	\$
Advertising	\$	\$	\$
Bank Charges	\$	\$	\$
Insurance	\$	\$	\$
Office supplies	\$	\$	\$
Loan repayment	\$	\$	\$
Utilities	\$	\$	\$
Interest	\$	\$	\$
Rent/Lease payments	\$	\$	\$
Inventory	\$	\$	\$
Professional fees	\$	\$	\$
License/permit fees	\$	\$	\$
Subscriptions	\$	\$	\$
Payroll taxes	\$	\$	\$
Other expenses	\$	\$	\$
Total costs	\$	\$	\$
Budget surplus/deficit (estimated	\$	\$	\$
business income – total costs			
3-month total surplus/deficit (sum	\$	·	
of three months)			

Table III – Estimation of startup costs requirements		
A – Total initial costs (from table I)	\$	
B – Total surplus/deficit for first 3 months	\$	
C – Total cash needed for first three months	\$	
(A+B)		
(minus any other cash contributions)	-\$	
Total funds required	\$	